

		8th, Sunday	9th, Monday	10th, Tuesday	11th, Wednesday	12th, Thursday	13th, Friday	14th, Saturday	
AM		Arrive in Tokyo, Narita Airport	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast	Breakfast	
			Orientation	Orientation	Orientation	Orientation	Orientation		
PM		Tour introduction meeting (7 - 8 pm) Japanese business and cultural workshop "Learning to Look"	<b>TOTO Bath Create</b>	<b>Toyota L &amp; F</b>	<b>Sango Inc. Session 1</b>	<b>Toyota Motors</b>	<b>Aisin Seiki Co., Ltd.</b>	Depart from Kansai Airport	
			<i>"Tapping the Collective Brain Power"</i>	<i>"The Kaizen Improvement"</i>	<i>"TPS and Standardized Work"</i>	<i>"JIT and Visualization on the Shop Floor"</i>	<i>"Introduction of Change"</i>		
			Lunch	Lunch	Lunch	Lunch	Lunch		Lunch
			<b>Aichi Sangyo</b>	<b>Nissan Motors</b>	<b>Sango Inc. Session 2</b>	<b>Toyota Museum of History</b>	Sightseeing and shopping in Kyoto (free time)		
			<i>"Managing without Words"</i>	<i>"Design of the Workplace: Workplace and Workflow"</i>	<i>"Supplier &amp; Kanban Management"</i>				
			Review session	Review session	Review session	Review session			
	Dinner	Dinner	Dinner	Dinner	Dinner	Celebration Dinner			
	ANA Crown Plaza Hotel	Yokohama Bay Sheraton Hotel	Nagoya Hotel Associa	Nagoya Hotel Associa	Nagoya Hotel Associa	Hotel Keihan Kyoto			

<b>Legend</b>	 Plant Tour	 Study Topic	 Seminar/Training
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**What you can expect out of this week:**

- A skills-set that allows you to "read" your operations.
- Examples of various practices that provide a new data base.
- A blueprint that can be implemented in any organization.
- An action plan which you can apply in your own setting.

**You will be exposed to:**

- Different work environments
- Different practices
- Different technology
- Different results

The challenge will be to make sense out of an abundance of "observations".

**At the end of each day, we will:**

- Review of the day's experience; discussion groups will be used to enhance your own experience.
- Review principles pertinent to the next day's visit.
  - Description of what we will see the next day any particular focus.